



**INVITATION**  
**Pilot activity under the Cyber ETEE platform:**  
**Basic Analysis Course (BAC)**

*Athens, 20 Sep-1 Oct 2021*  
*hosted by the Hellenic National Defense General Staff/ E´Branch/HJIS*  
Venue: Hellenic Joint Intelligence School  
*Location: «ZORBAS» Military Camp 2-4 Megalou Alexandrou Street, 15773, Zografou,*  
*Athens, Greece*  
*(ESDC's activity number: 20-21/Pilot Activity)*

Under the auspices of the European Security and Defence College (ESDC), the Hellenic Joint Intelligence School (HJIS) has the great honour of organising a course dedicated to offer the basic knowledge of Intelligence Analysis. The course will be held in Athens from 20 Sep – 1 Oct 2021.

This course is intended to strengthen the establishment of the Cyber Education Training Exercise and Evaluation (ETEE) platform of the ESDC and widen the scope of its activities by addressing basic operational/strategic-level training in Intelligence Analysis.

This course therefore aims to provide a forum for the exchange of knowledge and best practices among «All Source Analysts» by improving their knowledge, skills and competencies via structured methods of intelligence analysis and lab exercises.

The course will be held in English and can accommodate a maximum of 15 participants due to COVID-19 pandemic restrictions. The attendance must be physical because of the lab exercises and classification level requirements.

Details regarding COVID-19 awareness and location of the HJIS as mentioned in the Annexes «A» to «B», accordingly.

This training course is open to military personnel (NCOs OR-6 through OR-9, WO and Officers OF-1 through OF-5) and civil servants (equivalent grades) from EU Member States and EU institutions and agencies who are currently employed in positions in which they are required to deal with intelligence requirements and analysis requests or who are willing to discuss and update their knowledge on these issues.

It is therefore with great pleasure that the Hellenic Joint Intelligence School invites you to this Basic Analysis Course (BAC)».

## **ANNEXES**

- «**A**» COVID 19 Awareness
- «**B**» Hellenic Joint Intelligence School Premises
- «**C**» Lodging and Transportation



**20 Sep – 1 Oct 2021**

Hellenic National Defence General Staff / E' Brunch/HJIS  
«ZORBAS» Military Camp 2-4 Megalou Alexandrou Street, Zografou  
15773 Athens  
Greece

## Basic Analysis Course

hosted by

HELLENIC NATIONAL DEFENCE GENERAL STAFF



HELLENIC JOINT INTELLIGENT SCHOOL



DAY	Training Periods		TRAINING OBJECTIVES
	FROM	UNTIL	
Day 1	<b>08:30</b>	<b>09:15</b>	<b>General Brief: Location – Security – Health Care</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Training Objectives – Course Analysis</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Our Mental Mechanism</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Mental Tools for Thinking</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Cognitive Biases</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Systemic and Cognitive Theory</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>
Day 2	<b>08:30</b>	<b>09:15</b>	<b>Introduction to Thinking: What is Thinking, why and how we Think</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Introduction to Critical &amp; Analytical Thinking: “What is?” Procedures</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Introduction to Creative Thinking: “What is?” Procedures</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Argument</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Argument</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Reasoning</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Reasoning</b>
Day 3	<b>08:30</b>	<b>09:15</b>	<b>Analytic Techniques</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Analytic Techniques</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Define the Problem – Decomposition and Visualization</b>
	11:25	11:35	Coffee Break

DATE	Training Periods		TRAINING OBJECTIVES
	FROM	UNTIL	
Day 3	<b>11:35</b>	<b>12:20</b>	<b>Define the Problem – Decomposition and Visualization</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Practice</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Practice</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>
Day 4	<b>08:30</b>	<b>09:15</b>	<b>Source Evaluation</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Practice</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Hypothesis Generation</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Hypothesis Generation</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Hypothesis Generation</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Practice</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>
Day 5	<b>08:30</b>	<b>09:15</b>	<b>Practice</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Practice</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Practice</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Practice</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Practice</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Practice</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>
DAY 6	<b>08:30</b>	<b>09:15</b>	<b>Hypothesis Evaluation –Most Likely</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Hypothesis Evaluation –Most Likely</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Hypothesis Evaluation –Most Likely</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Hypothesis Evaluation –Most Likely</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Hypothesis Evaluation –Most Likely</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Criteria</b>
	15:00	15:10	Coffee Break
<b>15:10</b>	<b>15:55</b>	<b>Indicators</b>	

DATE	Training Periods		TRAINING OBJECTIVES
	FROM	UNTIL	
Day 7	<b>08:30</b>	<b>09:15</b>	<b>Practice</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Practice</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Practice)</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Practice</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Practice</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Practice</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>
Day 8	<b>08:30</b>	<b>09:15</b>	<b>Motivational Example: Reverse Engineering SNIE 85-3-62</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Elements and building blocks of strategic choice: Motives, capabilities, strategic environment strategic logic</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Diagnostic evidence: Uniqueness, certainty, types of test, combinations of evidence, some types of evidence</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Diagnostic evidence: Uniqueness, certainty, types of test, combinations of evidence, some types of evidence</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Practice</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Actor, motives and references: Objective, forming set of objectives, ranking objectives</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Actor, motives and references: Objective, forming set of objectives, ranking objectives</b>
Day 9	<b>08:30</b>	<b>09:15</b>	<b>Practice</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Actor capabilities: Options, strategies, improvements, sanctions, benefits/cooperative options, forming set of options</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Practice</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Strategic interaction: Outcomes, matrix form, sensitivity, vulnerability, asymmetries</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Forming predictions: Stability analysis</b>
	13:15	14:15	Lunch Break
	<b>14:15</b>	<b>15:00</b>	<b>Practice</b>
	15:00	15:10	Coffee Break
	<b>15:10</b>	<b>15:55</b>	<b>Practice</b>

DATE	Training Periods		TRAINING OBJECTIVES
	FROM	UNTIL	
Day 10	<b>08:30</b>	<b>09:15</b>	<b>Practice</b>
	09:15	09:25	Coffee Break
	<b>09:25</b>	<b>10:10</b>	<b>Practice</b>
	10:10	10:40	Coffee Break
	<b>10:40</b>	<b>11:25</b>	<b>Practice</b>
	11:25	11:35	Coffee Break
	<b>11:35</b>	<b>12:20</b>	<b>Practice</b>
	12:20	12:30	Coffee Break
	<b>12:30</b>	<b>13:15</b>	<b>Course Recap – Training Evaluation Form</b>
	<b>13:15</b>	<b>14:00</b>	<b>Graduation Ceremony</b>

**COVID 19 AWARENESS**

1. Please read carefully the COVID 19 Basic Protective Measures against the Coronavirus from the World Health Organization (<https://www.who.int/>), the European Commission ([https://ec.europa.eu/health/home\\_en](https://ec.europa.eu/health/home_en)), the Hellenic National Public Health Organization (<https://www.eody.gov.gr/en/>) and the travelers useful information (<https://www.aia.gr/traveler/travellers-info/faq-for-covid19>).

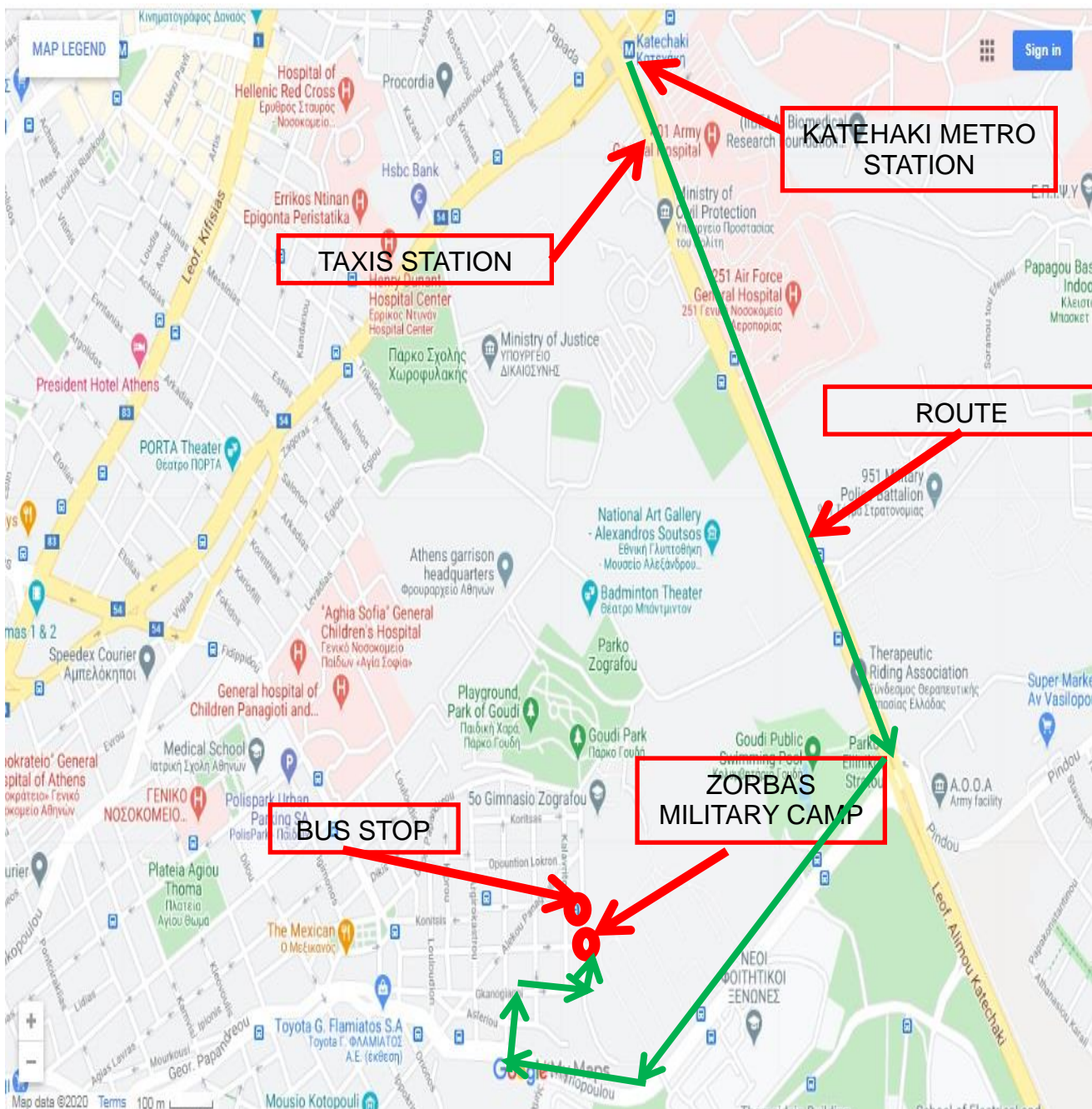
2. Necessary diagnostic screening procedure [Completion of Passenger Locator Form/PLF (based on the Protocol<sup>1</sup>)] prior your arrival to Greece.

---

<sup>1</sup>Of the Hellenic Republic/General Secretariat for Civil Protection

**HELLENIC JOINT INTELLIGENCE PREMISES**

Location: HJIS is located at «ZORBAS Military Camp» in the municipality of «Zografou» in the city of Athens. Students can use the metro to get to HJIS and get off at the Metro<sup>2</sup> station «Katehaki». Buses<sup>3</sup> «622» and «815» can also be used.



<sup>2</sup> For more information please visit [https://www.ametro.gr/wp-content/uploads/2020/07/AM\\_Sxedio\\_Anaptiksis\\_July2020-2\\_en.pdf](https://www.ametro.gr/wp-content/uploads/2020/07/AM_Sxedio_Anaptiksis_July2020-2_en.pdf)

<sup>3</sup> For more information please visit <http://www.zee.gr/route/Bus/293> and <http://www.zee.gr/route/Bus/241/3123>.

**ANNEX C  
HNDGS  
HJIS  
Training Department**

**LODGING AND TRANSPORTATION**

1. There are no accommodation facilities at HJIS. Therefore, participants are responsible for the arrangement of their own accommodation and transportation from/to the Airport. A list of recommended hotels that either are close to the HJIS or are near to the center of Athens are:

- a. **Royal Olympic Athens** 5\* hotel <https://www.royalolympic.com>  
Athanasίου Diakou 28, Athina 117 43, Tel: +3021 0928 8400
- b. **Electra Metropolis Athens** 5\* hotel  
<https://www.electrahotels.gr/el/athina/electra-metropolis-athens>  
Mitropoleos 15, Athina 105 57, Tel: +3021 4100 6200
- c. **Electra Hotel Athens** 4\* hotel  
<https://www.electrahotels.gr/en/athens/electra-athens>  
Ermou 5, Athina 105 63, Tel:+3021 0337 8000
- d. **Amalia Hotel** 4\* hotel <https://amaliahotelathens.gr>  
Leoforos Vasilisis Amalias 10, Athina 105 57, Tel:+3021 0323 7300
- e. **President Hotel Athens** <https://president.gr>  
Leof. Kifisias 43, Athina 115 23, Tel:+3021 0698 9000

2. Transportation to/from the HJIS premises will be provided during the Course for participants staying in these hotels. Detailed instructions and specified pick-up points will be provided after the completion of the registration process.